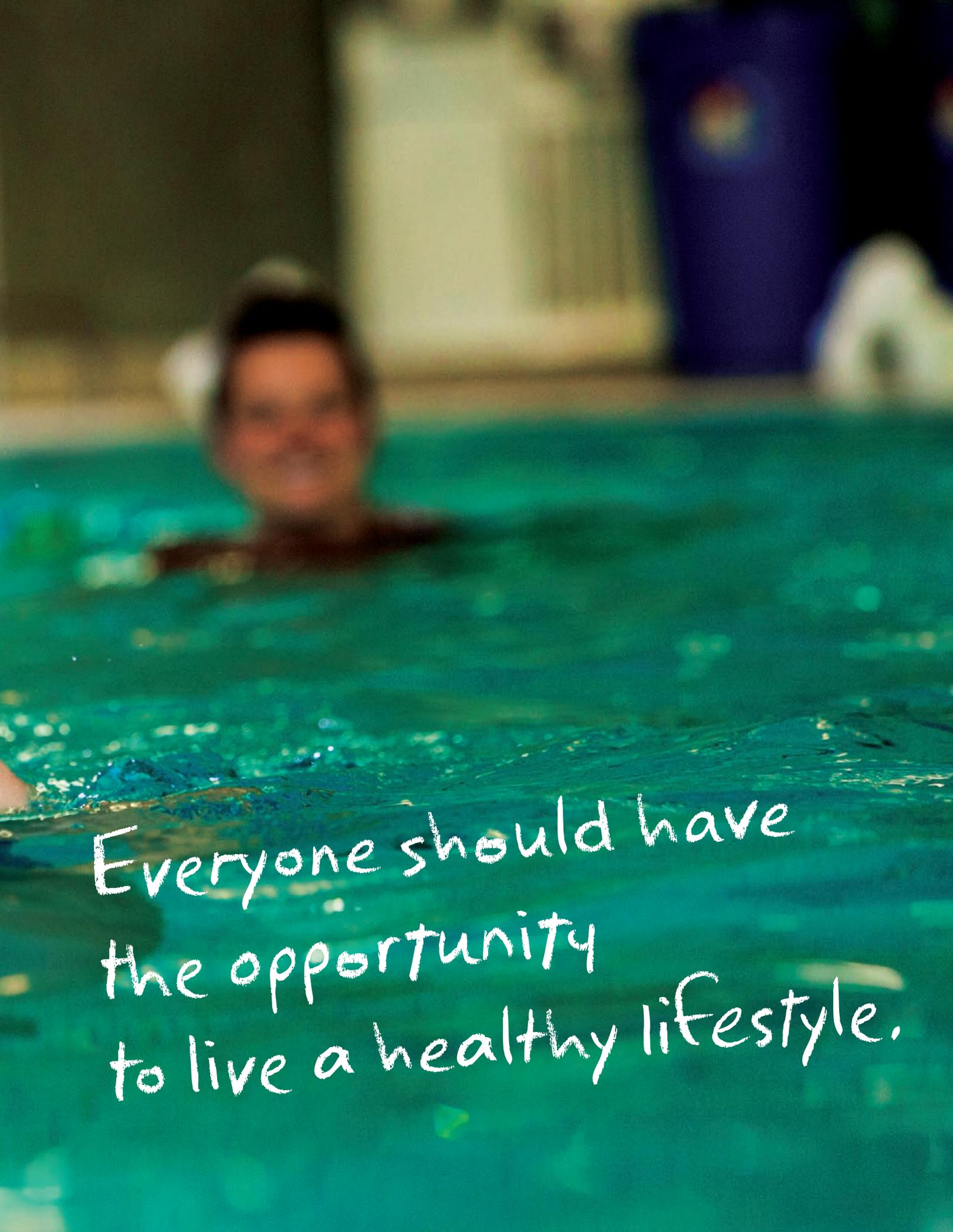




YMCA of  
Greater Halifax/Dartmouth  
Annual Report 2012

Building healthy  
communities



A photograph of a person swimming in a pool. The water is a vibrant turquoise color. The person's head and shoulders are visible above the water, and they appear to be smiling. The background is blurred, showing a white wall and a blue door. Overlaid on the bottom half of the image is a handwritten message in white text.

Everyone should have  
the opportunity  
to live a healthy lifestyle.



# Message

From the

Chair of the Board

and

President & Chief Executive Officer



**Every day there is an opportunity to make a difference in someone's life.** As a charity dedicated to strengthening the foundations of community, the YMCA of Greater Halifax/Dartmouth has been a positive influence in the lives of the citizens of our community for 160 years. There continues to be a need to support the human potential that exists in every individual, regardless of age, ability, social, or economic circumstance. Today, given the challenging economic climate and social uncertainty, your YMCA serves as a cornerstone of support, encouragement and, in many cases - hope.

Your YMCA is committed to the following goals so together we can build healthy communities:

## **To Raise Healthy Children & Youth**

Whether a young person is involved in child care, camping, swimming lessons, language or career counselling, sports or recreation, your YMCA helps them learn relevant life skills, build confidence and self-esteem, and develop positive relationships so that they may thrive and contribute as individuals, as family members, and as citizens.

## **To Promote Health and Active Living**

At a time when our society is experiencing a crisis in health outcomes, your YMCA works tirelessly to support people, many of them with complex health issues, to take responsibility for their own health. The YMCA believes in a holistic approach to health that values and integrates physical, emotional, and mental well-being into all YMCA experiences.

## **To Develop Community Leaders**

Your YMCA recruits and supports the development of both volunteer and professional staff leaders, so they may then in turn fill relevant leadership roles within the YMCA and their homes, schools, neighbourhoods, and the broader community.

## **To Invest in Capital Infrastructure**

Your YMCA proactively plans and initiates strategic investment in capital infrastructure to ensure that the community has critical programs and services at facilities that are accessible, safe, environmentally responsible, and fiscally sustainable. For example, in

2012 your YMCA completed the \$400,000 renewal of the Community YMCA gymnasium and kitchen and also received unanimous approval from HRM Council for a plan amendment application to construct a new YMCA Centre of Community to serve the residents of peninsular Halifax and the HRM.

## **To Establish Collaborative Relationships**

Your YMCA makes a positive impact in the lives of a growing number of people by developing strategic and collaborative relationships with private, public, and non-governmental sectors as well as with other independent YMCAs. In 2012, more than 30 businesses supported YMCA Strong Kids to ensure that no young person was turned away from your YMCA's transformational programs and services.

This important work takes the commitment of countless people. As we close 2012, we extend our thanks to the efforts of your YMCA volunteers and YMCA professional staff, the generous philanthropic support of individual citizens and the corporate community – all who have helped us serve over 40,000 citizens in the past year. We look forward to an exciting future that includes more people than ever in the unique and ever-changing community that is your YMCA. Today could be the day that you make a difference in someone's life.

**Robert Richardson**  
Chair, YMCA Board of Directors

**Bette Watson-Borg**  
President & Chief Executive Officer

Everyone should feel at home  
in their community.







## YMCA of Greater Halifax/Dartmouth

# 2012 YMCA Leadership

### Board of Directors

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Neil Ritchie  
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John W. Lindsay  
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Kirk McIntyre  
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Rhoda Day  
Lou Gannon  
Audrey Manzer  
Charles G. McLeod  
Dean W. Salsman

### The Patron of the Association

Brigadier-General The Honourable J.J. Grant,  
*CMM, ONS, CD (Ret'd), Lieutenant Governor,  
Province of Nova Scotia*

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Benjamin Davis, *Chief Operating Officer,  
Health, Family & Camping Services*  
Barbara Miller Nix, *Chief Operating Officer,  
Public Sector Partnerships & Human Resource  
Strategy Development*  
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Financial Development*  
Lorrie Turnbull, *Project Manager,  
YMCA Centre of Community*  
Stephanie Hurley,  
*Manager, Communications*

Every day there is  
an opportunity to  
make a difference  
in someone's life.





**YMCA  
STRONG  
KIDS  
CAMPAIGN**

# 2011-2012 Campaign Supporters

YMCA Strong Kids provides financial assistance to children, teens, and families who are willing, yet unable, to afford the full cost of participation in a YMCA program or activity.

## YMCA Board of Directors & Board of Trustees

Anonymous (2)  
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Jonathon Dyer  
Rick Emberley  
Sonya Fraser  
Helena Lotherington  
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Wilfred Jackson  
Rod (& Susan) McCulloch  
James MacGowan  
Fred Honsberger  
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George (& Margie) Waye  
Don (& Liz) Mills  
Robbie & Jean Shaw

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Family Foundation

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Scotiabank Colby  
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Margot Spafford  
Jeff Wilson  
James Hap Wright  
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Exchange Solutions  
Financial Executives Institute

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Angela Birch  
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Violet Isenor  
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Allan Kindervater  
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David Zareski  
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Best Burners Ltd  
BOMA Nova Scotia  
E.P. Bligh Television  
Emera Inc  
Jack & Co. Ltd

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Tilak Arora  
Joella Arsenault  
Michelle Barkhouse  
Cathy Beairsto  
Kathleen Beaton  
Alison Bleeker  
Nigel Brown  
Patricia Buchanan  
Pamela Burns  
Sarah Burton  
Byrne Campbell  
Surlita Canoy  
Erik Carloss  
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Linda Cary  
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Mile Mitrovic  
Riley Moffatt  
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Arwa Mothana

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Shawn Pyke  
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William Reith  
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Arlene Seto  
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Sue Theriault  
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Leslie Tinkham  
Meghan Tower  
Lorrie Turnbull  
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Heidi Van Tassel  
Michelle Victor  
Rachel Ward  
Bette Watson-Borg  
Cindy Willcott  
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### Corporate Heroes (\$1,000 & above)

AC Hunter Tellier Belgrave  
Adamson  
Atlantic Building Cleaning  
Atlantic Corporation  
BMO Bank of Montreal  
CIBC Children's Foundation  
CIBC Commercial Banking  
Clearwater Seafoods Ltd  
Partnership  
Compass Commercial Realty  
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Crombie REIT  
Deloitte  
East Port Properties Ltd  
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Helly Hansen Canada Ltd  
Heritage Gas  
Homburg Charitable  
Foundation  
Killam Properties Inc  
KPMG LLP  
Maritimes & Northeast Pipeline  
McInnes Cooper  
Municipal Enterprises Ltd  
Office Interiors Incorporated  
O'Regan's  
Parkland Industries Ltd  
(Bluewave Energy)  
RBC Foundation  
Running Room Canada Inc  
Scotiabank  
Stewart McKelvey  
Summer Wind Holdings Ltd  
The Hardman Group Ltd

The Lord Nelson  
The Shaw Group Ltd  
The Toronto-Dominion Bank  
Universal Property  
Management  
WBLI Chartered Accountants  
Wilson Fuel Co. Ltd

### Designated Annual Donors

**Community YMCA,  
Dartmouth Family YMCA,  
Community YMCA Kitchen,  
Community YMCA Basketball**

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Christopher & Sybil Bryant  
Gary Armstrong  
Donna Assh  
Gregory Auld  
Big Eric's Inc  
Mat Claridge  
Samuel Collins  
Edward Dugas  
Gussie Ellis  
Breanna Lane  
Ian MacArthur  
Malcolm Maclean  
William Mann  
Jessica Metter  
Daniel O'Halloran  
William Reith  
Peter Rosinski  
Gordon Stanfield  
Elizabeth Sutherland  
Lynda Thomas  
Heidi Van Tassel  
Ray Williams  
Alonzo Wright  
Bell Aliant  
NS Department of Justice

Hard Drive Cafe  
Killam Properties Inc  
McInnes Cooper  
The Diamond Group  
The Printing House

### YMCA of Greater Halifax/Dartmouth Legacy Foundation

Eleanor Casey  
David H. Christie  
Ruth Henneberry  
Ardythe & Bruce Wildsmith  
MD Private Trust Company

### Donations in Memory of:

**Hughie Langin**  
J.W. Lindsay Enterprises Ltd  
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W.A. Ernst  
Eileen MacDonald  
Norma McCulloch  
Margaret Mussett  
Margot Rumley  
Virginia Salsman  
Jean Shaw  
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**Peter Underwood**  
Michael Kontak

**Mrs. Hogan**  
Michael Kontak

**Mr. Marple**  
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**C. Leigh Knox**

Michael Kontak

**Clair Buckley**

The Estate of Clair Buckley

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**Albert Mair MacLean**

Edwin & Judith Stratton

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Gary Jones

David Legassick

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Richard Miles

David Murphy

George & Ann Rodger

Brian Taylor

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*Donations in  
Honour of:*

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Tony, Cathy, Jay & Stephanie Fry

*Community YMCA  
Capital Campaign*

Alan Abraham

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Joyce Beaton

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Doug Boyd

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Drew Davis

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Paul & Dee Dee Dyer

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Peter & Carol Fardy

Anne Fraser

Philip Fraser

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Killam Properties Inc

Wesley Campbell

Pink Larkin

Scotia Phamachoice

Robbie and Jean Shaw

Steak & Stein Family Restaurant

*Thank  
you!*



A photograph of a man and a woman sitting in chairs and talking. The man is on the left, wearing glasses and a striped shirt, gesturing with his hands. The woman is on the right, wearing a pink and purple striped hijab and glasses, listening. In the background, a sign for 'Licious' is visible above a counter area.

Licious

Everyone should feel  
welcomed and accepted.



# Friends of Big Cove YMCA Camp

Anonymous (2)

Kevin Anderson

Robert Bell

Karen Boyd

Hamish Calder

Sue Campbell

Jennifer Carter

Sarah Cheetham

Robert Corkum

Glen Creaser

Thomas Creighton

Karen Crombie

Sarah Dennis

Blair Dimock

Bill Fleming

Suzan Frazer

William Fry

Jon Gale

Diane Gorsky

Jody Graham

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Elizabeth Jay

Trevor Johnson

Doug Kemp-Welch

Robert Kennedy

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Michael Kontak

Daniel Larsen

Yves Le Scieller

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Julie Lindsay

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Ellen-Marie Matheson

Mary McCarthy

Heather McDonough

Donald Moffatt

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Scott & Patricia Murray

Jennifer Nicholson

Barb Park

Meredith Pike

Gillian Robinson

Peter Rodger

Heather Rose

Vivre Sandstrom

Tracy Scott

Margo Seaman

Sheila Sears

Lesya Shuba

Anne Sinclair

Lisa Southcott

Eliza-Jane Stringer

Nancy Taylor

Dawn Tedford

Isabel Tees

Lynn Tilley

Leo Van Dijk

Susan Vanooosten

Hans Welsch

David Wilson

Parallel Consulting



# Financial Report

## Results of Operations

Year ended December 31	2012	2011
Total revenues	\$8,188,190	\$8,476,440
Total expenses	8,090,323	8,243,580
Excess of revenues over expenses before other operating expenses	97,867	232,860
Amortization and other operating expenses	(257,020)	(254,695)
Contribution from operations	(159,153)	(21,835)
Investment income	60,498	54,823
Excess of revenues over expenses	(\$98,655)	\$32,988

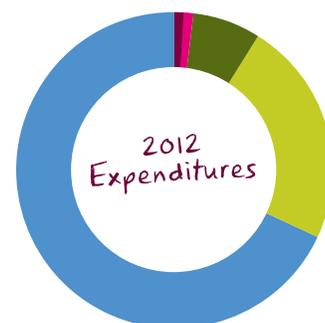
## Financial Position

### December 31

Total assets	\$3,935,779	\$3,910,956
Total liabilities	1,385,900	1,629,167
Deferred capital contributions	2,067,804	1,701,059
<b>Net Assets</b>		
Investment in capital assets	1,044,498	1,035,738
Restricted for endowments	454,193	460,987
Internally restricted	-	25,740
Unrestricted (deficiency)	(1,016,616)	(941,735)
	\$482,075	\$580,730
	<b>\$3,935,779</b>	<b>\$3,910,956</b>



- 1% United Way
- 2% Charitable Giving
- 42% Immigrant & Employment Services
- 55% Membership & Programs



- 1% Promotion & Marketing
- 1% Staff & Volunteer Development
- 7% Plant & Facilities
- 23% Program & Supplies
- 68% Salaries & Benefits





Everyone should add  
a little fun to their day.





Building healthy communities



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[ymcahrm.ns.ca](http://ymcahrm.ns.ca)