

Building healthy communities



Follow us online!

y @ymcahd **f** facebook.com/ymcahd

ymcahrm.ns.ca







Greetinas

from the **Chair of the Board of Directors** and the **President and Chief Executive Officer**

In 2013, the YMCA has been serving your community for 160 years and as has been the case for the past sixteen decades, is constantly evolving to help people of all ages, abilities, social and economic backgrounds reach their potential.

Imagine our community in 1853. A group of men from Halifax were travelling back and forth to England for business purposes and caught wind of this new "movement" called The Young Men's Christian Association. This small, yet rapidly expanding, volunteer organization was bringing young men together for social, educational and physical activities to help them experience personal growth and development.

As we turn the clock forward to 2013, we can see the transformation of how we are bringing the YMCA mission to life in these modern times, while still holding true to the roots of promoting personal growth in spirit, mind and body. Regardless of the decade, the YMCA is dedicated to building healthy communities. Some of the ways in which we do this are through:

- The unflagging dedication to the partnership between volunteer and professional staff that lend governance to our organization and front line leadership in locations across HRM and the province;
- The ongoing commitment to ensure that the YMCA is "open" to all people regardless of their socioeconomic circumstance through generous donations to the annual YMCA Strong Kids Campaign;
- The strategic collaborations with government and other funding organizations to help increase the number of people who can access YMCA programs and services;
- The ways we reach out, welcome and support people of diverse backgrounds as they bring their skills and leadership to our community, making it a stronger place to live and work; and
- The plans we make to invest in much needed capital infrastructure that will serve generations to come.

Looking forward, the YMCA is positioned uniquely within our community to continue to have impact on growing numbers of people. In a province that needs to retain our young people, support the health of our elders, and attract immigrants, the YMCA has an important role to play to provide relevant programming and much needed capital infrastructure.

This important work will take the commitment of many people. As we close 2013, we extend our thanks to the tireless efforts of over 400 YMCA volunteers and 200 YMCA professional staff who have helped build a stronger YMCA. Without the generous philanthropic support of individual citizens and the corporate community we would be limited in ensuring affordable access to all. Our heartfelt thanks to the program funding partners who help extend the hand of the YMCA further than we can do alone. We recognize and thank the 40,000 citizens in our community who have been involved with the YMCA over the past year. Each of you contributes to the well being and spirit of this organization. We look forward to a future of bringing more people into the unique and ever changing community called the YMCA.

Sufachen Berthatburg







YMCA of Greater Halifax/Dartmouth

2013 YMCA Leadership

YMCA Board of Directors

Stuart MacLean, Chair

Brian Jessop, Vice-Chair

Robert Richardson. Past Chair

Jennifer Berry

Shaun Carvery

Stephen Cochrane, Chair, Audit Committee

Steve Countway

Jon Dyer

Andy Fillmore Karen MacRury-Sweet Kevin McCann

John McCulloch

Paul Miller Neil Ritchie

Ian Wilkie

YMCA Board of Honorary Trustees

The Honourable Alan R. Abraham Gregory (Greg) D. Auld, *LLB*

Douglas (Doug) F. Boyd

Wesley (Wes) G. Campbell

Paul F. Campbell, CA

Daniel (Dan) M. Campbell, Q.C.

Honorary Life Members

The Honourable Alan R. Abraham

Peter M. Conrod, CMA

Rhoda Day

Lou Gannon

Audrey Manzer

Charles G. McLeod

Dean W. Salsman

Peter G. Fardy Peter G. Green, Q.C.

Mary Ellen Gurnham

R. F. (Bob) Healy, *CLU*

Fred Honsberger

Wilfred Jackson

Patron of the Association

Brigadier-General The Honourable J.J. Grant, CMM, ONS, CD (Ret'd), Lieutenant Governor, Province of Nova Scotia

Senior Management Staff

Bette Watson-Borg,

James (Jim) M. MacGowan, CA

R.A. (Rod) McCulloch, FCA

Kirk McIntyre, FCIA, FSA

L. Robert (Robbie) Shaw

Don C. Mills

George Waye, CA

President and Chief Executive Officer

Arlene Seto, Chief Financial Officer

Benjamin Davis, Chief Operations Officer, Health, Family and Camping Services

Barbara Miller Nix, Chief Operations Officer, Public Sector Programs





2013 **Campaign Supporters**

YMCA Strong Kids provides financial assistance to children, teens, and families who are willing, yet unable, to afford the full cost of participation in a YMCA program or activity.



YMCA Strong Kids Campaign Supporters

Abena Colley Achala Hewaarachchi Adam Colford Adams Photography African Nova Scotian Affairs Albert Drake Alec & Heather McCleave

Alexandra Cooke Alexandra Kosanov Alexandra Smith Alicia Forbes

Alicia Wilson Alison Beaton Alison Bleeker

Allan Cameron

Allan Cocksedge Allan Lennox

Allan Silverman

Allison MacDougall Amirix/Vemco

Amy Belanger

Amy Falcis-Hunt Amy Ingraham

Andrea MacDougall

Andrew Boswell

Andrew Ross Andrew Stevenson

Angela Bear Angela Birch

Angela Thorpe

Anita Ward

Ann Marie McKinnon Anne Cogdon

Anne Marie Smith

Anthony Case Arlene Seto

Art Scott **Ashley Dunphy**

Autumn Clattenburg

Ayo Aladejebi Barbara Hart

Barbara Miller Nix Barbara Wade

Barry Polson BEA

Bell Aliant

Bell Aliant Regional Communications, LP

Benjamin Davis Bert Hartnell

Bette Watson-Borg

Bezanson IT Solutions (BITS)

Bird Construction Black & McDonald

Blake Jackson Boyne Clarke

Brennan Handy Brian Addie

Brian Jessop

Cairns Henderson Campbell Comeau

Engineering Limited Canadian Museum Of **Immigration At Pier 21**

Cansel MDC Carina Shortcliffe

Carl Cann

Carmel Farahbalchs Carmen Radulescu

Carol Edwards

Carolann Wright Parks Carolynn MacLennan

Carson Fraser Cathy Beairsto

Cathy MacDougall

Cenovus Employee Foundation

Charity DeLeon

Charlene Corkum

Chris & Tracey Whynder

Chris Debow

CIBC Children's Foundation

Cindy Willcott Claridad Schroeder

Clifford Hudson **Compass Commercial Realty**

Cora Rogers-Martin Corey Casey

Corporate Research Associates Inc.

Councillor Jennifer Watts

Cox & Palmer

Craig Myra Craig Smith

Crombie REIT CTV Atlantic

Cynthia Davis Cynthia Fraser

D. James Phelps

Dalhousie University Dan & Rose Murphy

Daniel Campbell

Darinka Kapor **Darlene Boisvert**

Darryl Pettipas Dartmouth Dodge

David Joudry David Zareski

Deloitte & Touche Foundation Canada

Denis Ryan Denise LeVangie

Derick Hamilton DHX Media Ltd.

Don & Liz Mills Don Baird

Donika Shala

Donald Hambrick Donald MacLean

Donna Gillis

Doug Boyd

Doug MacIsaac Douglas Reid

Dr. Scott Rappard FRCPC Inc.

Dwayne Coyle **Dwight Fischer**

East Coast Paving & Concrete

Ed & Sylvia Nix

Edgar & Catherine Giles

Edgar Vardy Edward Dugas

Edwin & Judith Stratton

Edwin Harris Egg Films Inc. Elizabeth Hodder

Elizabeth Sutherland Ellen Tomie

Ellen-Marie Matheson

Emera Inc. Emerald Chapter #58, O.E.S.

Empire Company Limited

Enterprise Eric Croft Eric Skinner Eric Woodburn Erin Dawe **Ethel Toman Evan MacGillivary Executive Resources**

Fadia Hamdan Fadia Ismail Fang Liu Fiona Marshall Frank Brophy Fraser Dewis Fred Honsberger **Gary Foshay**

Gary Jones

Geoff Knight

George Rogers George Waye Gerald Granelli Glenn Fricker

Gordon Stirrett Grainne Mary Coffey

Grant Thornton LLP Gwendolyn MacLachlan

Halifax International **Airport Authority**

Halifax Regional Municipality

Halifax Youth Foundation

Handball Association of Nova Scotia Hani Mushahwar

Heidi Van Tassel Helen Livingston

Helen MacLeod Helena Lotherington

Henry & Joyce Miller Heritage Gas Hilary Hendin

Howard Epstein Hugh J. Gillis Ian Campbell Ian MacArthur Ian MacDonald Ian Wilkie

IBM Program Inhae Park Isaac Skeete Jack Flemming Jack Smith

James F. Talbot James Hunt James MacGowan

Jamie Sealy Jeanette MacDonald Jennifer Bannerman

Jennifer Berry

Jennifer Chapman Jennifer Richardson Jennifer Tramble

Jennifer's of Nova Scotia Jessica Wallace

Joe Fillmore Joe Metlege Joey Tynes

John Edgecombe John Fleming

John Gillis John Lindsay

John McCarthy John McCulloch

John McKearney John Meagher

Jorna & Craig Inc. - Scotia Pharmacy

Joubeh Technologies Inc. Julia Gow Julie Hayes June Reid

Kaitlyn Henderson Kaitlyn O'Handley Karen MacRury-Sweet

Karley McKeigan Katherine Osborne Kathleen Beaton Kathleen Richey Kathryn Bates-Khan

Kathy Mutch Katie Aubrecht Keenan Fidler Ken Crawford

Kendra Ashby Kenzie MacKinnon Law Inc.

Kevin McCann Kevin Stoddart

Kevin Whalen Killam Properties Inc. Kim Marsman Kinsmen Club of Halifax

Kirk McIntyre **KPMG LLP** Krista Andrews Kylie Felix

Lana MacLean Laura Ferrie Laura McAvoy

Lesya Shuba Lisa Janz

Ilonka Soontiens Loblaws Inc. Lorraine O'Neill

> Lorrie Turnbull Lucy Rhyno Lydia Bugden

Maclaren Hebb Insurance Ltd. Malik & Robin Paris Adams

Marcel Prevost Marcus Baksh Marg MacDonald **Margaret Casey Margot Rumley**

Margot Spafford Marie Thomson Marilyn MacGowan Mark Wentzell Marlie Lambert

Marsha Wong

Martha Paynter Mary Ellen Gurnham Mary's Place Cafe Matthew Claridge Matthew Maheux

Meaghan Cormier Mears Medical Inc. Melinda Goslin

Melissa Hynes

Maureen MacDonald

Melissa McNeill Melissa McPhee Melissa Spencer

MetOcean Data **Systems Limited** Michael & Joanne Deturbide

Michael Graham Michele Anthony Michelle LeClair Michelle Victor Mike McGlynn

Mike Prince Mile Mitrovic Mintaria Johan Mitchell Tate

Monica Paris Municipal Enterprises Ltd.

Murray Hartwell Nada Borden Nadia Hillis Nancy Addison

Natalie Richardson Natalie Seto Neil Ritchie Nicolas Hordoski

Nicole MacLennan Norma McCulloch Norman Arsenault

Norman Greenberg Office Interiors Incorporated

Olga Gladkikh Olga Huges Pat MacNeil Patricia Murray Patrick A. Somers Patrick Ryan

Paul & Lorraine Campbell

Paula Latham **PCL Construction** Peter Conrod



Peter Ghosn Peter Green, Q.C. Peter Kerrin Peter Moorhouse Peter Nicks Peter Rosinski Pizza Experience Inc./ Piatto Pizzeria & Enoteca Porter Airlines Province of Nova Scotia Department of Finance **Ouenta Adams-Coward** Rachel AbiDaoud **Rachel Ward Ray Williams** Ray Wong Royal Bank of Canada Rebecca Bataglia-Hanlon Rebecca MacEachern Rebecca Stutely Rebekah Powell

Rebekah Skeete

Reyno Fisheries Ltd.

Regis Hill

Rhonda Hiltz

Richard Miles

Rick Emberley

Rick Pelham

Rob Drohan

Robert Bell

Robert Doiron

Robert Howlett

Robert Tupper

Robert Upshaw

Robert Richardson

Robbie & Jean Shaw

Robert & Rita Shore

Robert A. Whalen

Richard Donald

& Jennifer Watts

Robert Wright Robertson Surrette Group Rod McCulloch Rod Sneddon Ron Jackson Ronald Traer Roselina Morris **Rosemary Talbot Ross Cantwell** S. Paul Zive Sam Jones Sam Moreau Sandra Greer Sarah Burton Sarah E. Stevenson Sarah Ernest Sarah Mills Sara Smith Saravana Muthu Scotiabank Scotiabank Colby Village Branch Serena Haines **Shaun Carvery** Shauna Doolan Shaw Media Inc. **Shawn Mantley** Shayla Loppie Sidney Smith Sobeys Southwest Properties Limited Steak and Stein

Family Restaurant

Stephanie Hurley

Stephen Sears

Steve Countway

Stewart McInnes

Stephen Cochrane

Stewart McKelvey Support

Services Limited Partnership

Stuart MacLean Sure Shot Survival Systems Limited Susan Bekkers Susan F. Pyle Susan MacAdam Swartz Suzanne Kushner Sylvia Hamilton Sylvia Harris Tara MacGillvarv TD Bank **Terence Davis** The Bin Doctor Limited The Lord Nelson The Salvation Army, RAC-Atlantic Region The Shaw Group Limited The Vault Thelma Johnstone Tilak Arora Tim Keenan Toni Harvey Tony Ince Tony Laba **Transit Organization** Tyler Robinson United Way of Calgary and Area **United Way Ottawa** Vale and Associates Inc. Vicki Hogenbine Virginia Hinch Virginia Salsman Wadih & Cathy Fares Wilfred A. Jackson William & Ellen Frank William Mann

Wilsons Fuel Co. Ltd.

2013 YMCA Corporate Heroes AC Hunter Tellier Belgrave Adamson **Armco Capital Assumption Life Atlantic Corporation Bell Aliant Bluewave Energy BMO Financial Group Cabot Shipping Supplies** CIBC Clearwater **Compass Commercial Realty Corporate Research Associates** Cresco Crombie REIT **CTV Atlantic** Deloitte **East Port Properties Grant Thornton** Green Shield Canada Halifax International Airport Authority Heritage Gas IMP Group **Killam Properties** Kinsmen Club of Halifax KPMG Loblaw Maritimes and Northeast Pipeline

McInnes Cooper

Office Interiors Group

Royal Bank of Canada

SBW Wealth Management

Palooka's Charitable

O'Regans

Foundation

Scotiabank

Standard Life Canada **Christine Spears TD Commercial Banking** Dale Allen Daniel & Diana Burns The Hardman Group The Running Room **Daniel Campbell** The Shaw Group W.M. Fares Group **WBLI Chartered Accountants** Wilson Fuel Company Ltd. Zed Group Donations in Memoryot In Memory Of George I. Smith **Donation Made By** Michael Kontak In Memory Of **Edith Mingo Donation Made By** Daniel Campbell Milford Investments Ltd. In Memory Of Mrs. Olive Jackson **Donation Made By** Wilfred A. Jackson **Sherry Archibald** In Memory Of Dr. Murray Nixon **Donation Made By** Allan Silverman Andrea Degenais Anna De Vries Bill Armsworthy & Judy Sampson Bill Pace Brenda & Joe Maloney

Brian MacMillan

Canjet Airlines

Charlotte Fraser

Deborah Cornell Deborah Thompson **Donald Pelham Edwin Harris** Faith Cyr Flemming & Lideva Rasmussan **Fraser Dewis** Gregory D. Auld Inc. Harvey Crowell Ian Campbell J. Bruce MacFarlane James MacGowan Janet MacInnes Jean Shaw Jessica Weidenfeld & Todd Royale John Conrad & Wendy Franklin John Fleming John Mason **Judy Wambolt** Ken & Audrey Alexander Kim Kennedy **Larry Wartman** Lloyd Newman Louise O'Haran & Tom Hanley **Lucine Toomey** Marc C. Chisholm Marie Hayes & Ken McManaman Michael MacDonald Michael Sherar Murray & Dorothy Nixon O.T.C. Insurance Inc. Parkway Management and Construction Services Ltd.

Paul Pilon & Floria

Aghdamimehr

Rebecca McKillop **Rob Searle** Sally & Perry Myers Sandra Richards Susan MacMillan The Christina and Hedley G. Ivany Charitable Foundation Thomas Bagogloo Trevor Tracey & Janice Mont Valerie Brimicombe Cape Breton Victoria

Partners

Regional School Board Citizenship and Immigration Canada **Employment Nova Scotia** Halifax Regional Municipality Halifax Regional School Board National Crime **Prevention Centre** Nova Scotia Department of Community Services Nova Scotia Community College Nova Scotia Office of Immigration







Big Cove YMCA Camp Supporters

Kelly Stuart

Kim Goodman

Ken Paul

Allen Murray Amy Regan **Amy Weston** Andrea Thompson Audra McKenna Barb Park Beth Pulsifier Bianca Lang Bill Fillmore Blair Dimock Carlos Yohn Zubiria Carly Campbell Caroline Martin Carolyn Cowan Catherine Droesbeck Cathy Brown Christine Hart Christine Nault Christine Oreskovich David Cox Diana Alwayn Divya Pinto **Donald Moffatt**

Eduardo Uribe

Elizabeth Jay

Elizabeth Leighton **Eric Anderson** Eric Schibler Fiona McGrath Frances Martin Greg Tees **Greg White** Hans Welsch **Heather Silver** Hedda Schuurman Isabel Tees J Chad Pridham James Matheson Janet Hippman Jay Krawchuk Jennifer Furlong Jennifer O'Connor Joanna Holland Jody MacDonald John Carter John Fry Jolene D'Entremont Julie Lindsay Katharina Kieser Kelly Deon

Kristin Ross Kym L Paquette Laurie MacKeigan Lisa Lawrence Lisa Southcott Lori Park LouAnn Chiasson Lydia Bugden Lynn Tilley Malcolm MacLeod Malgorzata Rajda Margo Seaman Martin Dussault **Medical Transition** Management Inc. Megan Longley Michael Kontak Mike LeDuc Mina Saberi Monica Rodriguez Patricia MacPhee Peter & Carol Fardy Peter Kontak **Richard Bennett** Robert Bell Robert Corkum Ruth Cats Sarah Dennis Shauna Heighton Shawn Ingraham Sheila Sears Siobhan Bergin Siobhan Kennedy-Cameron Sonya Dudka Stephanie Nickerson Sue Dirani Sue Stylianides c/o Fiona McGrath Suzan Frazer Tamara MacDuff Terry Chisholm The Women's 50th Big Cove YMCA Camp Reunion Thomas Creighton Tim Seymour Wendy Woodford







Financial Report

Statement of Operations

Year ended December 31	2013	2012
Total revenues Total expenses	\$8,407,939 7,975,444	\$8,188,190 8,090,323
Excess of revenues over expenses before other operating expenses	432,495	97,867
Amortization and other operating expenses	(241,641)	(257,020)
Contribution from operations	190,854	(159,153)
Investment income	65,475	60,498
Excess of (expenses over revenue) revenue over expenses	\$256,329	\$(98,655)



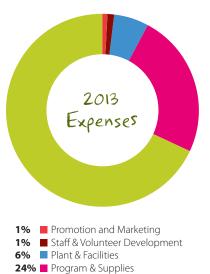
5% Charitable Giving **39%** ■ Immigrant & Employment Services **56%** ■ Memberships & Programs

Financial Position

December 31

Total assets	\$5,189,327
Total liabilities	1,654,567
Deferred capital contributions	2,796,356
Net Assets	
Investment in capital assets	989,107
Restricted for endowments	483,377
Internally restricted	78,006
Unrestricted (deficiency)	(812,086)
	\$738,404

\$5,189,327	\$3,925,729
1,654,567	1,385,900
2,796,356	2,057,754
989,107 483,377 78,006 (812,086)	1,044,498 454,193 - (1,016.616)
\$738,404	\$482,075
\$5,189,327	\$3,925,729



68% ■ Salaries & Benefits

