



Strengthening the
foundations of community



To learn more about the new YMCA
Centre of Community click [here](#).

Greetings

from the **Chair of the Board of Directors** and the **Interim President and Chief Executive Officer**

In 2014, your YMCA made a difference.

Serving your community as we have for the past 161 years, your YMCA is constantly adapting and taking action to help people of all ages, ability, social and economic backgrounds. We help them reach their potential and strengthen the foundations of our community.

Our help is needed. Our citizens today face challenging physical and emotional health issues. We also know that despite all of our digital connectedness, many people, young and old, experience a growing sense of isolation. Fragmentation within our society places negative focus on differences, instead of on how much we are all the same in so many ways.

In times like these, it becomes increasingly clear that the YMCA is needed now more than ever.

Released in February 2014, *Now or Never: An Urgent Call to Action for Nova Scotians* sounded a clear alarm: Nova Scotians must act now for a better, more prosperous tomorrow. The contributions of the YMCA align with this call to action, and will continue to do so in the coming years. As just one example, together, and with a shared commitment to grow our economy, your YMCA has partnered with the Province to leverage existing resources and expertise in immigration to offer YREACH, a provincial program supporting families who have recently immigrated to Nova Scotia.

Your YMCA is focused on solutions, community building and engaging citizens of all ages, backgrounds and abilities, to help shape a better future for all. In 2014, your YMCA strengthened its reach and impact, not only in Halifax, but also across the province. Our provincial and local programming puts a focus on inclusion and diversity, connecting and impacting the lives of thousands.

Most significantly, we have an exciting plan to build a vibrant, new, state-of-the-art YMCA Centre of Community facility in Halifax. It will serve as the beating heart of your YMCA, bracing the entire organization. Our vision is one for a YMCA that will help to contribute to a stronger economy - aligning with municipal and provincial plans to increase jobs, encourage economic growth and contribute to long-term prosperity. It's just one more example of how we have a role in the tomorrow the *Now or Never* report envisions.

The new YMCA Centre of Community facility will reinforce and encourage major development in Halifax, contributing to economic advancements. It will strengthen community fabrics across the Halifax region. It will greatly increase our ability to improve the lives of tens of thousands more people a year, for the next 60 years, and with legacy, will impact well beyond its physical life.

At the same time, in 2014, we said farewell to the South Park YMCA. This facility served our community for over 60 years

and on May 30, 2014, the doors were closed for the last time, and the property was sold. It was a strategic business decision, but also, an emotional farewell. YMCA Senior Volunteers, Staff and Counsel continue to work on the development and design of the new YMCA, securing charitable support for this legacy project. As we move forward, there will be many opportunities for the community to get involved.

Whether it is caring for young children, teaching a new skill, listening with empathy, providing safe places or opening doors when others might have closed, the work of the YMCA takes the commitment and passion of many people. As we close 2014, we extend our thanks for the tireless efforts of over 400 YMCA volunteers and 200 YMCA staff that have helped to build a stronger YMCA.

Without the generous philanthropic support of individuals and the corporate community, we would be limited in ensuring affordable access to all. Our heartfelt thanks to our funding partners who help extend the hand of our YMCA, and also to the more than 56,000 citizens who have been involved with the YMCA over the past year. Each of you contributes to the wellbeing and spirit of this organization.

In early 2015, our President and CEO announced her resignation. We thank Bette Watson-Borg for nearly 15 years of dedicated service and commitment to this organization. With the support of YMCA Canada, our YMCA Board of Directors will work toward the hiring of the new President and CEO.

A strong foundation is in place for the YMCA and the future looks promising. We look forward to an exciting future ahead, involving and positively impacting more people than ever before.




Stuart MacLean
Chair,
YMCA Board of Directors



Margaret Kay-Arora
Interim President and
Chief Executive Officer





Your YMCA strengthens our
community and empowers people
to succeed in their lives.



people

Honouring John Lindsay Sr.

1926 - 2006

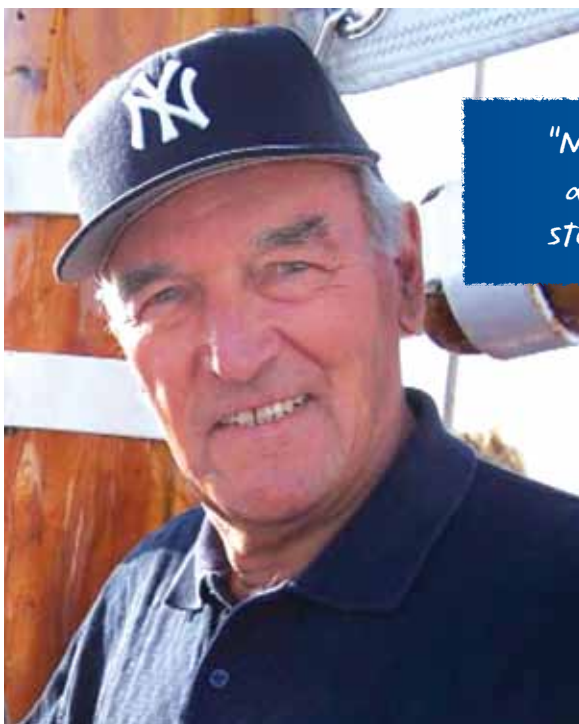
John Lindsay Sr's name will grace the new YMCA Centre of Community.

John Sr. joined the Board of Directors of the YMCA in the early 1960's and remained as a Director until 1971. He actively participated in every YMCA fundraising campaign from 1970 to the time of his passing in 2006.

John loved his exercise class at the South Park YMCA, and was one of its original members. Friends recall that for John "the class" took precedence over virtually all other daily demands and in his eyes, attendance "was not optional," but rather, a solemn duty. In fact, if other regulars missed class too often, John quickly and passionately intervened to return the wayward sheep to the flock.

In 1984 John became the first recipient of the Halifax YMCA Red Triangle Award for outstanding community service. In 2005 he was appointed to the YMCA Fellowship of Honor in a ceremony on Parliament Hill.

On November 27, 2014, the Lindsay family announced a \$3 million donation to the Campaign for the new YMCA Centre of Community. In recognition of this incredibly generous gift, the YMCA will honour John Lindsay Sr. by naming the new facility the "John W. Lindsay YMCA."



"My father believed in the YMCA, where he was a volunteer, a member, an ambassador, a philanthropist and a perennial steward for over 40 years." - John Lindsay Jr.

Impact by Numbers

Former South Park YMCA

- 1,700 Members
- 115,000 visits annually

John W. Lindsay YMCA

- 6,500 Members
- Over 1,000,000 visits annually

John W. Lindsay YMCA

Building for the future



The new \$30 million 70,000 square foot John W. Lindsay YMCA

Slated to open in 2018 and in collaboration with key private and public partners, the new John W. Lindsay YMCA will be a vibrant, new, state-of-the-art YMCA Centre of Community facility in Halifax, housed within a beautiful, mixed-use residential and commercial complex.

The John W. Lindsay YMCA will serve as the beating heart of your YMCA, strengthening the entire organization to enable us to improve the quality of life for tens of thousands more children, youth, adults and families who need us.

The John W. Lindsay YMCA will feature:

25m Lane Pool • Teaching and Accessibility Pool • Whirlpool/Hydrotherapy Pool • Gymnasium • Indoor Walking and Running Track • Change Rooms • Strength • Health and Conditioning Centre • Community Meeting Rooms • Multiple Program Studios • Grand Lobby Atrium • A licensed Child Care and Family Development Centre quality of life for tens of thousands more children, youth, adults and families who need us.

At the heart of our plan are the people of our community

The John W. Lindsay YMCA will help our YMCA build a healthier community for all our citizens. The new facility will enable us to improve health outcomes; support the development of healthy children and youth; provide increased support for an aging population; strengthen the economy through job creation, economic growth and long-term prosperity; and reduce our environmental footprint through a commitment to environmental sustainability and education.

Our YMCA Centre of Community Capital Campaign

Led and supported by committed and generous community leaders and YMCA friends, our YMCA Centre of Community Capital Campaign will raise \$9 million in private sector charitable support.

The balance of this \$30 million dollar project will comprise proceeds from the sale of the former South Park YMCA property, funding from government partners, and revenue generated from the increase in YMCA operations that will result from a new, expanded and state-of-the-art facility.

www.ymcahrm.ns.ca/centreofcommunity

Licious

Your YMCA supports leaders
in advancing community and
fostering social responsibility.

YMCA of Greater Halifax/Dartmouth

2014 YMCA Leadership

2014 YMCA Board of Directors

Stuart MacLean, *Chair*

Brian Jessop, *Vice Chair & Chair, Finance Committee*

Robert Richardson, *Past Chair*

Stephen Cochrane, *Chair, Audit Committee*

Jennifer Berry

Shaun Carvery

Allan Cocksedge

Steve Countway

Jonathan Dyer

Andy Fillmore

Karen MacRury-Sweet

Kevin McCann

John McCulloch

Neil Ritchie

Ian Wilkie

2014 YMCA Board of Honorary Trustees

The Honourable Alan R. Abraham

Gregory (Greg) D. Auld

R. F. (Bob) Healy

Douglas Boyd

Fred Honsberger

Daniel M. Campbell

Wilfred Jackson

Paul F. Campbell

John W. Lindsay

Mary Ellen Gurnham

George Waye

Wesley G. Campbell

R.A. (Rod) McCulloch

Peter M. Conrod

James MacGowan

Paul J. Dyer

Kirk D. McIntyre

Peter G. Fardy

Don C. Mills

Peter G. Green

L. Robert (Robbie) Shaw

Honorary Life Members

The Honourable Alan R. Abraham

Rhoda Day

Lou Gannon

Audrey Manzer

Charles G. McLeod

Patron of the Association

Brigadier-General The Honourable J.J. Grant,
*CMM, ONS, CD (Ret'd), Lieutenant Governor,
Province of Nova Scotia*

2014 Senior Management Staff

Bette Watson-Borg,
President and Chief Executive Officer

Arlene Seto, *Chief Financial Officer*

Benjamin Davis, *Chief Operations Officer, Health,
Family and Camping Services*

Barbara Miller Nix, *Chief Operations Officer,
Public Sector Programs*

Sarah Ernest,
Manager, Financial Development

Lorrie Turnbull, *Project Manager,
YMCA Centre of Community*

Stephanie Hurley,
Manager, Communications



Your YMCA inspires people to
take action to become the
best they can be and grow
in spirit, mind and body.





2014 Campaign Supporters

YMCA Strong Kids provides financial assistance to children, youth and families who are willing, yet unable, to afford the full cost of participation in a YMCA program or activity. Thank you to all of our 2014 YMCA Strong Kids Campaign supporters. Because of you, every child has a chance to reach their full potential.

YMCA Strong Kids Campaign Supporters

Abena Colley	Brennan Handy	Dwayne Coyle	Human Resources Association
Adam Colford	Brian Jessop*	Dwight Fischer	Of Nova Scotia
Alexandra Cooke	Brian Pedigrew	Edgar & Catherine Giles	Ian MacArthur
Alexandra Kosanov	Cairns Henderson	Edwin Harris	Ian Wilkie*
Alicia Forbes	Carina Shortcliffe	Elizabeth Hodder	Inhae Park
Alicia Wilson	Carl Cann	Ellen Tomie	Isaac Skeete
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Andy Fillmore**	Cindy Morrison	Fadia Ismail	& Appliances
Andy Groves	Cindy Willcott	Fadwa Awod	Jeanette MacDonald
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Anne Fraser	Daniel Campbell	Glenn Fricker	Jessica Wallace
Anne Melanson*	Daniel S. Reid*	Gordon Stanfield	Joan Lapierre
Arlene Seto	Darinka Kapor	Grainne Mary Coffey	Jody MacDonald
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Autumn Clattenburg	David Wallbridge*	Gregory Auld*	John Craig
Ava Czapalay	David Zareski	Gussie Ellis	John Edgecombe
Ayo Aladejebi	Dawn MacLellan	Gwenyth Phillips	John Gillis
Barbara Hart	Deborah Rotta-Loria**	Halifax International Airport	John Lindsay & Anne Campbell**
Barbara Miller Nix*	Derick Hamilton	Authority	John McCarthy
B-Con Engineering Inc.	Devin Maxwell	Halifax Youth Foundation	John McCulloch*
Benjamin Davis	Dillon Consulting Limited	Harold & Sandy Sanford	John Meagher
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Bette Watson-Borg*	Donna Gillis	Helen Livingston	Jonathan Dyer*
	Doran Donovan	Helena Lotherington	Joseph Williams
	Doug Boyd	Hilary Hendin	Julia Gow
	Douglas Reid	Holly Allen	Julie Hayes
	Dr. Scott Rappard, FRCPC Inc.	Holly O'Leary	June Reid*

* = YMCA Centre of Community Capital Campaign

** = In Honour/In Memory Of



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Karen MacRury-Sweet*	Luke Dobek	Nicole Miller	Ronald Golden
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Laura Ferrie	Melissa McNeill	Rebecca MacEachern	Sonya Smithers
Laura McAvoy	Melissa McPhee	Rebekah Powell	Stephanie Hurley*
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Leslie Hunter	Michelle Victor	Rhia Perkins	Steven & Shirley Parker*
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Lorraine O'Neill	Neil Ritchie*	Robert Tupper	The Lord Nelson



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Thomas Creighton
Tilak Arora
Tim Keenan
Tim Phillips & Vicki Wentzell
Tina Di Quinzio
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Tony Laba
Trinity Wealth Partners Inc.
Tyler Robinson
United Way of Greater Toronto
United Way Ottawa
Universal Property
Management Limited
Vicki Hogenbirk
Vicki Wentzell
Victoria Apold
Virginia Salsman*
Wayne Fraser
Wilfred A. Jackson
William & Ellen Frank
YMCA Canada

Strategic Program Partners

Cape Breton Victoria Regional
School Board
Citizenship & Immigration
Canada
Employment Nova Scotia
Halifax Regional Municipality
Halifax Regional School Board
National Crime Prevention
Centre
Nova Scotia Career
Development Association
Nova Scotia Community

Thank
you!



Last year, YMCA Strong Kids
was able to assist 1050 children,
youth and families.

YMCA
**STRONG
KIDS**
CAMPAIGN



2014 Big Cove YMCA Camp Supporters

We believe that an experience that lasts a lifetime should be available to all children.

Our Big Cove YMCA Camp supporters who generously donate to the Big Cove Campership Fund make it possible for every child to have the opportunity to attend summer camp.

Alyson Dow
Amy Regan
Amy Weston
Ana Berlie
Ana Flores
Andrea Libadia
Andrea Thompson
Angela Weld
Antonia Urquidi
Bay Of Fundy Sea Kayak
Symposium
Bianca Lang
Bill Fillmore
Brad MacLeod & Rhonda
MacLean
Carmen Dockendorff
Catherine Pollak
Cathy Brown
Charlotte Burke
Christine Dipchand
Cindy Murray
Colin & Tara Boudreau
Darryl Eckhardt
David Fraser
Denise Watters

Eduardo Uribe
Elizabeth Jay
Gail Salsman
Gwen Mowbray-Cashen
Hisayo Seo-Jones
Jaime Smith
Jane Calder
Janet Hipman
Jayne Beaton
Jeff Langill
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Julie D'Entremont
Karen Killawee
Kelly Deon
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Kristin Ross
Laura Stiles-Clarke
Lavinia Carreau
Leanne Marcattili
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Lesya Shuba
Lewis K Page

Louise LeDuc
Lydia Bugden
Lynn Tilley
Margo Seaman
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Shauna Archibald

Sheila Sears
Sheri Elwood
Sonya Dudka
Stella White
Stephanie Banks
Sue Stylianides
Suzan Frazer
Terry Chisholm
Thomas Creighton
Tina Glazier
United Way of Calgary & Area

Thank
you!

"I want to thank and congratulate the Y for making this experience available at a reduced rate to families through Strong Kids whose children would otherwise not be able to attend."

- Parent & Big Cove YMCA Campership Fund Recipient



An experience that
lasts a lifetime!

Your YMCA nurtures the potential
of young people, promotes health
and supports those who are
most vulnerable.



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Financial Report

Statement of Operations

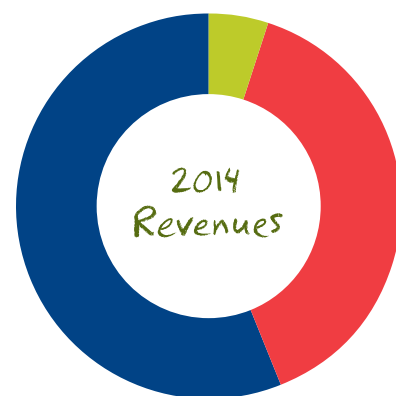
Year ended December 31 (Audited)

	2014	2013
Total revenue	\$7,754,024	\$8,407,939
Total expenses	7,676,289	7,975,444
Excess of revenues over expenses before other operating expenses	77,735	432,495
Amortization and other operating expenses	(332,603)	(241,641)
Contribution from operations	254,868	(190,854)
Investment income	140,469	65,475
Excess of (expenses over revenue) revenue over expenses	\$114,399	\$(256,329)

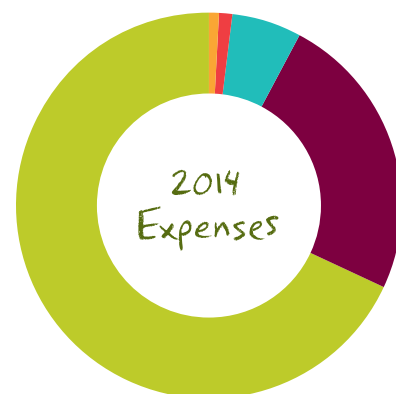
Financial Position

December 31 (Audited)

Total assets	\$5,998,542	\$5,307,653
Total liabilities	1,391,437	1,654,567
Deferred capital contributions	4,130,614	2,914,682
Net Assets		
Investment in capital assets	1,058,369	870,781
Restricted for endowments	337,768	483,377
Internally restricted	181,955	78,006
Unrestricted (deficiency)	(1,101,601)	(693,760)
	\$476,491	\$738,404
	\$5,998,542	\$5,307,653



5% Charitable Giving
39% Immigrant & Employment Services
56% Memberships & Programs



1% Promotion and Marketing
1% Staff & Volunteer Development
6% Plant & Facilities
24% Program & Supplies
68% Salaries & Benefits



Through support from you,
we've impacted over 56,000
people in 2014.



Provide your time,
talent or treasure!



Please join us in building the foundations
of a strong and vibrant community.



Strengthening the
foundations of community



Follow us online!

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 youtube.com/user/YMCAHalifaxDartmouth

ymcahrm.ns.ca